

June 10, 2020

National Stock Exchange of India Ltd. (Symbol: INDUSINDBK)

BSE Ltd. (Scrip Code: 532187)

India International Exchange (Scrip Code: 1100027)

Madam / Dear Sir,

Subject: <u>Disclosure under SEBI (Listing Obligations and Disclosure Requirements)</u>
Regulations, 2015 (Listing Regulations)

In Compliance to Regulation 30 of SEBI (Listing Obligation and Disclosure Requirements) Regulation 2015, we enclose herewith the Presentation on "Morgan Stanley Investor Conference" held on June 10, 2020.

In compliance with the Regulation 46, the information is being hosted on the Bank's website at www.indusind.com.

Kindly take the above information on record.

Thanking you,

Yours faithfully,

For IndusInd Bank Limited

Haresh Gajwani Company Secretary



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IndusInd 3.0 – Reinforcing Sustainability

Presentation at Morgan Stanley Investor Conference



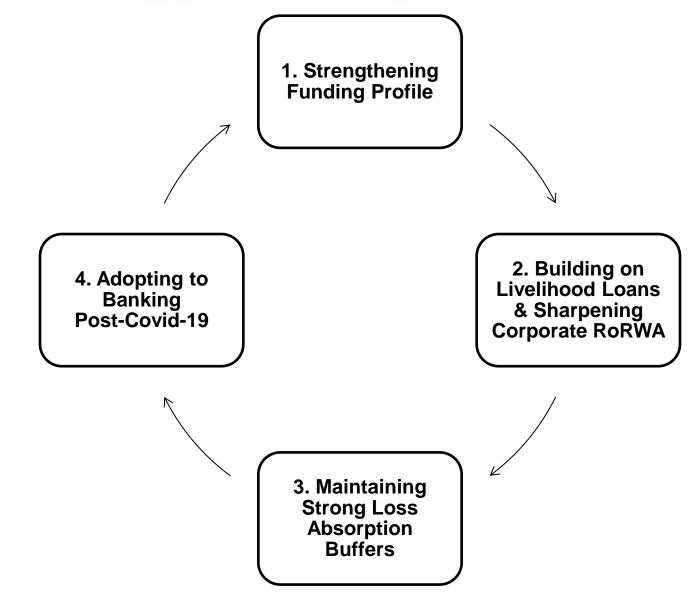
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Economy Opening up Gradually – Rural to be Faster than Urban

- Ultra high frequency indicators such as power demand, E-Way bills, fuel consumption etc. showing visible signs of recovery from May 2020
- However, the economy is expected to show first contraction in 40 years, borne heavily by services compared to manufacturing
- Rural areas so far remain less affected vs. Urban India, as almost 55% of the positive cases are from 10 urban districts including metro cities.
- Prospects of rural economy also look good on another year of expected normal monsoon coupled with Government's thrust on improving rural incomes
- Government and the RBI have announced a slew of measures to ease liquidity, asset classification, rate cuts and more may follow.
- Banking industry has risen to the occasion with continuity of services despite challenging conditions



IBL 3.0 – Reinforcing Sustainability Across the Bank

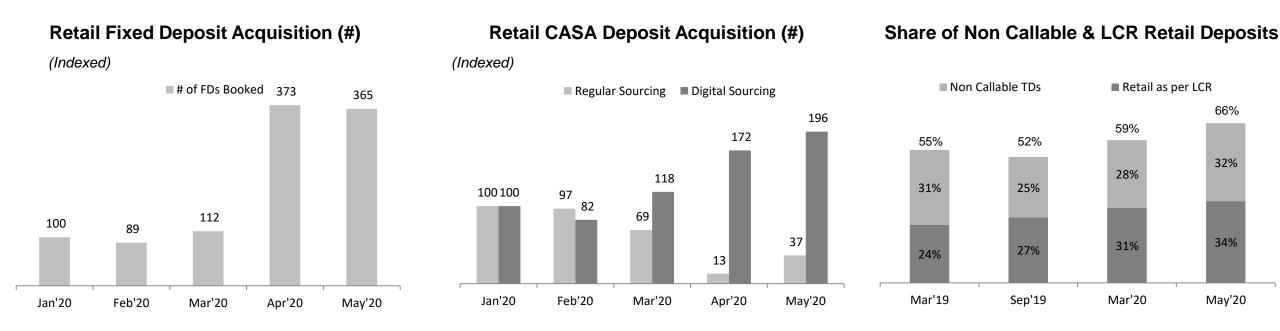






Retail Deposit Acquisition Ramped-up Despite the Lockdown

- Digital acquisition scaled up backed by targeted digital marketing and Video KYC launch
- Physical acquisition returning to normalcy with relaxation in lockdown
- Scaling up deposit partnerships with fin-tech players to further augment acquisitions
- Concentration of Top 20 Depositors reduced from 23% in March 2020 to 20% in May 2020





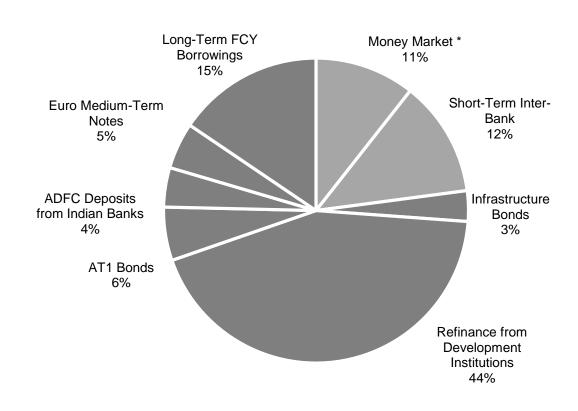




Durable Borrowings to Complement Deposits

- Borrowings book provides stable & durable liquidity
- Priority sector loan portfolios such as Microfinance,
 Vehicle Finance and MSME generate refinance from domestic and international developmental institutions with average tenure >2 years
- FCY borrowings are deployed for FCY loans or fully hedged and converted into INR liquidity
- Short term market borrowings at 10%-12% only
- Share of borrowings to remain range-bound going forward

Borrowing Mix (May 2020)



* Largely against liquid collaterals

LCR increased from 112% in Mar-2020 to 123% for May-2020



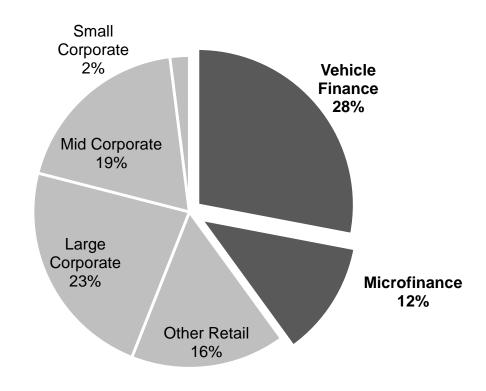




"Livelihood Loans" to Remain a Mainstay of the Bank

- Expertise in Vehicle and Micro Finance is our key strength
- Belief in strong risk adjusted returns across the cycle
- Historical and early delinquency performance better than the industry
- Important facet of our "Social" contribution with financing livelihoods for over 10mn families

Loan Mix (March 2020)

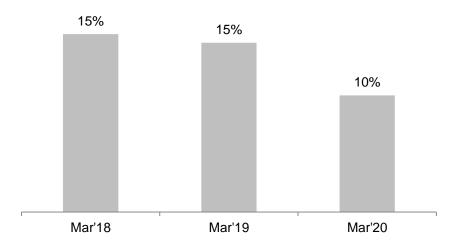




Sharper Focus on Wholesale RORWA

- Well-run business for a decade, however, certain learnings from the recent past
- Focus on building granularity and sustainability across cycles
- Independent Portfolio Monitoring Unit reporting to the MD & CEO
- Delinquency experience from BBB book and off balance sheet has historically been in line with overall Corporate book
- Faster recognition and provisioning for stressed assets

Top 20 Advances (%)

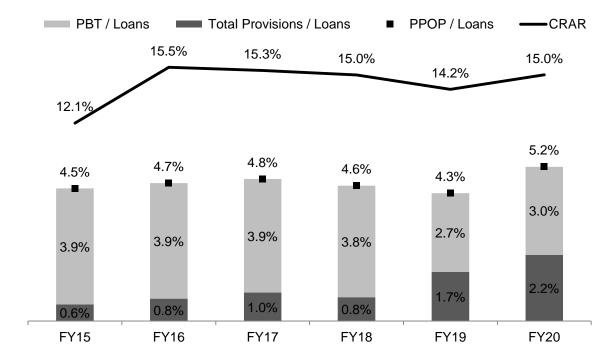






Maintaining Strong Loss Absorption Capability

- Operating Profit Margin provides ability to absorb significant stress vs. historical run-rates
- Focus on cost initiatives to counter revenue headwinds due to Covid-19
- Ambition to maintain elevated levels of capital adequacy at all times

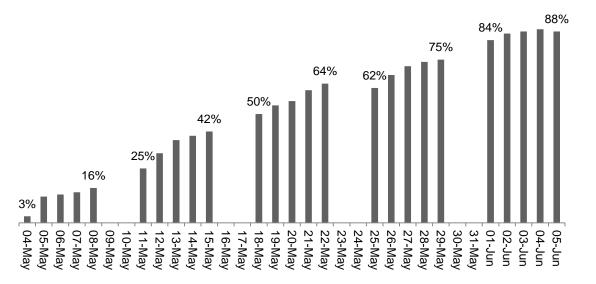




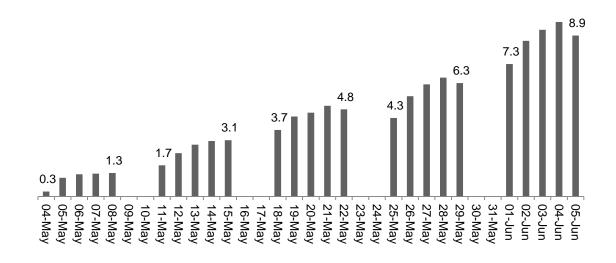
Building Covid-19 Buffers

- Creating provisions ahead of the NPA formation
- Raised PCR from 53% to 63% in Q4FY20
- Calibrating our approach from Moratorium 1.0 to Moratorium 2.0
- Early signs of rural economy opening up evident from microfinance operations

MFI Centre Meetings



Number of Customers Met (Lac)







Adopting to "Banking Post Covid-19"

- Accelerating Digital Journey
 - Re-engineering process to facilitate digital banking
 - Building market places & partnership with fin-tech ecosystem
- Improving Employee Efficiency
 - Flexibility of Work-from-Home as a continued option
 - Continued vigilance on health and safety
- Reassessing Operating Expenses
 - Investment in digital workplaces
 - Revisiting cost structures for travel & conveyance, branch layouts etc.
- Tightening Underwriting Approach
 - Building Covid-19 as a constant risk for the foreseeable future
 - Identify segments most vulnerable to primary and secondary effects of outbreak
- Rigorous Monitoring
 - Safeguarding systems against cyber security risks and frauds



Thank You



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